

# Harvard publishes study tracking HMR's success story

The University features a case study done by International School of Business highlighting Hyderabad Metro Rail's achievements and how it overcame multiple challenges

**The Hindu Bureau**  
HYDERABAD

**H**yderabad Metro Rail project has received another prestigious recognition with the Harvard University publishing a research paper recognising it as one of the largest Public-Private Partnership (PPP) metro rail projects in the world.

Harvard Business publication has published a case study done by the Indian School of Business (ISB) highlighting its achievements on how it overcame multiple challenges and hurdles plus the leadership of Managing Director N.V.S. Reddy in driving the project forward.

The research paper discusses how the ISB faculty explored the work under



The Hyderabad Metro Rail.

the theme, "Hyderabad Metro - From Concept to Execution: The World's Largest Metro Rail Project under Public-Private Partnership." It explains that in 2006, Mr. Reddy had proposed the metro rail project to address urban transportation challenges, adopting the PPP model to execute the world's largest PPP metro rail project.

The project faced in-

numerable challenges such as the initial Maytas failure, land acquisition issues, public protests, religious and heritage issues, political uncertainties, and financial hurdles. Yet, HMR emerged as a world-class infrastructure project.

The study emphasises the necessity of the metro in Hyderabad and how it has become a key transportation system and a

model of infrastructure development through PPP methods, making it globally renowned. Effective leadership, planning and negotiations had helped overcome challenges such as land acquisition, government approvals, political pressures, and financial constraints.

It mentions that the project created a lasting impact due to its advanced technology and financial strategies. The study aims to extract valuable insights from this experience. It also stated that drawing lessons from the first phase, HMR team was prepared to face new challenges and take the second phase forward successfully. Earlier, institutions such as Stanford had published research papers on the HMR, stated a press release.